



NATIONAL ASSOCIATION OF POSTAL SUPERVISORS

National Headquarters
1727 KING STREET, SUITE 400
ALEXANDRIA, VA 22314-2753
(703) 836-9660

March 13, 2025

Board Memo 025-2025: S&DC Presentation Update

Executive Board,

Attached is the latest Delivery For America operational update on the implementation of S&DC facilities.

Thank you and be safe.

NAPS Headquarters

Sorting & Delivery Center (S&DC)

Unions &
Management Associations

CRDO

Updated as of: 3/13/2025

SDC 2025 Roadmap

Active SDCs

District	Area	Facility Type	Finalized Facility Name	Total Spoke Units	Spoke Delivery ZIPS	Total Delivery ZIPS	SDC Existing Routes	Spoke Routes	Total Routes	Delivery Points	Population	DDU PKG ADV	Network PKG ADV	Total PKG ADV	Current Building Amperage	Current BEV Capacity	S&DC Activation Date
TENNESSEE	SOUTHERN	ACTIVE S&DCs	BRENTWOOD TN SDC	0	0	1	43	0	43	23,157	57,096	2,278	2,945	5,223	600	29	2/22/2025
MA-RI	ATLANTIC	ACTIVE S&DCs	BROCKTON MA SDC	0	0	2	65	0	65	41,741	95,740	2,274	2,141	4,415	2,000	132	2/22/2025
TEXAS 1	SOUTHERN	ACTIVE S&DCs	DENTON TX SDC	0	0	6	98	0	98	81,052	163,180	3,606	5,043	8,649	3,000	48	2/22/2025
CALIFORNIA 4	WESTPAC	ACTIVE S&DCs	EL MONTE CA SDC	1	1	4	57	31	88	60,655	198,803	2,364	4,762	7,126	1,200	106	2/22/2025
SOUTH CAROLINA	SOUTHERN	ACTIVE S&DCs	GREENVILLE SC DOWNTOWN SDC	1	3	6	68	32	100	79,007	142,836	4,247	4,964	9,211	2,000	14	2/22/2025
PENNSYLVANIA 1	ATLANTIC	ACTIVE S&DCs	NEW CASTLE PA SDC	7	7	10	45	22	67	42,658	84,536	2,773	2,914	5,687	1,200	36	2/22/2025
NEW JERSEY	ATLANTIC	ACTIVE S&DCs	PATERSON NJ SDC	0	0	7	48	0	48	43,354	112,187	1,793	1,855	3,648	6,000	52	2/22/2025
PENNSYLVANIA 1	ATLANTIC	ACTIVE S&DCs	PITTSBURGH PA NORTHSIDE SDC	0	0	5	61	0	61	36,979	65,003	1,562	2,180	3,742	800	36	2/22/2025
ME-NH-VT	ATLANTIC	ACTIVE S&DCs	PORTSMOUTH NH SDC	9	13	15	29	69	98	70,804	111,031	3,789	5,395	9,184	4,400	160	2/22/2025
WISCONSIN	CENTRAL	ACTIVE S&DCs	ROTHSCHILD WI SDC	2	4	4	0	63	63	38,326	72,707	4,985	2,638	7,623	1,600	32	2/22/2025
MARYLAND	ATLANTIC	ACTIVE S&DCs	WALDORF MD SDC	2	2	6	60	25	85	57,871	127,535	4,054	4,155	8,209	1,200	76	2/22/2025
NORTH CAROLINA	ATLANTIC	ACTIVE S&DCs	WINSTON SALEM NC SDC	4	5	7	53	73	126	92,078	181,125	4,085	5,259	9,344	600	20	2/22/2025
ACTIVATION PERIOD TOTALS				26	35	73	627	315	942	667,682	1,411,779	37,810	44,251	82,061			



2025 SDC Roadmap

District	Area	Facility Type	Finalized Facility Name	Total Spoke Units	Spoke Delivery ZIPS	Total Delivery ZIPS	SDC Existing Routes	Spoke Routes	Total Routes	Delivery Points	Population	Total PKG ADV	S&DC Activation Date
ACTIVATED SITE TOTALS			95	266	358	683	5,970	4,469	10,439	7,335,048	15,062,903	919,842	
GEORGIA	SOUTHERN	2025 S&DCs	ATLANTA GA SDC	6	10	10	0	94	94	107,674	163,663	11,378	4/5/2025
AZ-NM	WESTPAC	CRDO S&DC MIP	SURPRISE AZ S&DC	0	0	4	77	0	77	67,556	140,941	9,077	4/19/2025
CALIFORNIA 2	WESTPAC	CRDO S&DC MIP	SACRAMENTO CA S&DC	0	0	7	103	0	103	82,199	156,561	9,656	4/19/2025
CALIFORNIA 3	WESTPAC	CRDO S&DC MIP	BURBANK CA S&DC	0	0	6	102	0	102	70,058	153,682	9,174	4/19/2025
CALIFORNIA 4	WESTPAC	CRDO S&DC MIP	SANTA ANA CA NORTH GRAND S&DC	0	0	3	77	0	77	52,107	140,920	7,628	4/19/2025
NV-UT	WESTPAC	CRDO S&DC MIP	HENDERSON NV VALLE VERDE S&DC	0	0	3	79	0	79	61,749	130,647	7,028	4/19/2025
ACTIVATION PERIOD TOTALS			6	6	10	33	438	94	532	441,343	886,414	53,941	
RUNNING TOTALS			101	272	368	716	6,408	4,563	10,971	7,776,391	15,949,317	973,783	
KY-WV	CENTRAL	2025 S&DCs	BOWLING GREEN KY SDC	1	2	7	94	6	100	67,138	136,546	13,701	5/31/2025
OHIO 2	CENTRAL	2025 S&DCs	COLUMBUS OH WESTLAND SDC	2	3	6	74	42	116	92,533	194,906	13,368	5/31/2025
NEW JERSEY	ATLANTIC	2025 S&DCs	EGG HARBOR TOWNSHIP NJ SDC	1	4	10	80	44	124	80,716	163,037	18,912	5/31/2025
NEW YORK 3	ATLANTIC	2025 S&DCs	ELMIRA NY SDC	10	14	18	38	49	87	53,858	103,478	6,491	5/31/2025
FLORIDA 2	SOUTHERN	2025 S&DCs	FORT MYERS FL PAGE FIELD SDC	2	4	9	98	23	121	111,851	152,010	9,322	5/31/2025
INDIANA	CENTRAL	2025 S&DCs	HAMMOND IN SDC	0	0	3	35	0	35	22,043	46,131	1,817	5/31/2025
AR-OK	SOUTHERN	2025 S&DCs	JONESBORO AR SDC	5	8	8	0	73	73	52,360	101,015	8,675	5/31/2025
KY-WV	CENTRAL	2025 S&DCs	LONDON KY SDC	0	0	2	33	0	33	23,086	42,347	4,026	5/31/2025
PENNSYLVANIA 1	ATLANTIC	2025 S&DCs	PITTSBURGH PA PLSNT HLS SDC	2	2	5	71	11	82	48,590	90,474	5,512	5/31/2025
MICHIGAN 2	CENTRAL	2025 S&DCs	SAGINAW MI SDC	3	8	8	0	105	105	68,468	131,244	5,973	5/31/2025
NORTH CAROLINA	ATLANTIC	2025 S&DCs	CHARLOTTE NC WESTSIDE SDC	6	12	12	0	268	268	224,028	379,687	22,645	6/28/2025
ACTIVATION PERIOD TOTALS			11	32	50	81	523	620	1,143	849,929	1,540,875	121,426	
RUNNING TOTALS			112	314	436	816	6,932	5,670	12,602	8,749,262	17,72,840	1,253,960	



2025 SDC Roadmap

District	Area	Facility Type	Finalized Facility Name	Total Spoke Units	Spoke Delivery ZIPS	Total Delivery ZIPS	SDC Existing Routes	Spoke Routes	Total Routes	Delivery Points	Population	Total PKG ADV	S&DC Activation Date
CALIFORNIA 1	WESTPAC	CRDO S&DC MIP	SAN MATEO CA S&DC	0	0	4	107	0	107	64,175	141,426	8,202	7/26/2025
CALIFORNIA 2	WESTPAC	CRDO S&DC MIP	BERKELEY CA S&DC	0	0	7	91	0	91	51,038	112,233	6,790	7/26/2025
CALIFORNIA 2	WESTPAC	CRDO S&DC MIP	LIVERMORE CA S&DC	0	0	2	80	0	80	36,470	100,768	5,927	7/26/2025
CALIFORNIA 3	WESTPAC	CRDO S&DC MIP	VAN NUYS CA S&DC	0	0	4	84	0	84	73,876	176,428	7,665	7/26/2025
ILLINOIS 2	CENTRAL	CRDO S&DC MIP	BLOOMINGTON IL S&DC	0	0	4	100	0	100	67,070	139,897	8,485	7/26/2025
CALIFORNIA 4	WESTPAC	CRDO S&DC MIP	LA PUENTE CA S&DC	0	0	3	88	0	88	48,378	168,666	7,383	7/26/2025
MICHIGAN 1	CENTRAL	CRDO S&DC MIP	SOUTHFIELD MI S&DC	0	0	5	110	0	110	53,422	91,869	5,178	7/26/2025
MICHIGAN 1	CENTRAL	CRDO S&DC MIP	STERLING HEIGHTS MI S&DC	0	0	4	100	0	100	58,594	132,296	6,265	7/26/2025
CALIFORNIA 5	WESTPAC	CRDO S&DC MIP	REDONDO BEACH CA S&DC	0	0	3	87	0	87	50,106	93,731	6,947	7/26/2025
CALIFORNIA 5	WESTPAC	CRDO S&DC MIP	WHITTIER CA S&DC	0	0	5	85	0	85	52,958	160,544	7,001	7/26/2025
CO-WY	WESTPAC	CRDO S&DC MIP	FORT COLLINS CO S&DC	0	0	4	82	0	82	63,689	124,074	8,099	7/26/2025
WASHINGTON	WESTPAC	CRDO S&DC MIP	VANCOUVER WA S&DC	0	0	6	84	0	84	78,115	153,303	8,931	7/26/2025
ACTIVATION PERIOD TOTALS			12	0	0	51	1,098	0	1,098	697,891	1,595,235	86,873	
RUNNING TOTALS			124	314	436	867	8,030	5,670	13,700	9,447,153	1,595,235	1,340,833	
MARYLAND	ATLANTIC	2025 S&DCs	BALTIMORE MD E LEXINGTON SDC	1	1	4	56	31	87	64,226	101,303	4,804	9/6/2025
INDIANA	CENTRAL	2025 S&DCs	BLOOMINGTON IN SDC	2	2	6	47	8	55	36,009	78,529	4,130	9/6/2025
GEORGIA	SOUTHERN	2025 S&DCs	DULUTH GA SDC	3	9	9	0	141	141	126,757	288,212	14,267	9/6/2025
ILLINOIS 2	CENTRAL	Plant Mod S&DCs	FOX VALLEY IL SDC	4	14	16	37	256	293	170,485	419,709	21,518	9/6/2025
KY-WV	CENTRAL	2025 S&DCs	HEBRON KY SDC	3	4	6	11	69	80	58,148	121,654	8,755	9/6/2025
KY-WV	CENTRAL	2025 S&DCs	MARTINSBURG WV SDC	0	0	4	44	0	44	34,758	64,498	4,453	9/6/2025
MN-ND	CENTRAL	2025 S&DCs	ROCHESTER MN SDC	0	0	3	70	0	70	45,508	89,497	9,815	9/6/2025
IA-NE-SD	CENTRAL	2025 S&DCs	SIOUX FALLS SD S 2ND SDC	0	0	4	68	0	68	53,185	91,765	5,751	9/6/2025
KS-MO	CENTRAL	2025 S&DCs	SPRINGFIELD MO CAMPBELL SDC	0	0	2	58	0	58	40,042	80,451	5,098	9/6/2025
TEXAS 1	SOUTHERN	2025 S&DCs	TEXARKANA TX SDC	0	0	4	77	0	77	53,477	102,560	8,115	9/6/2025
NEW YORK 3	ATLANTIC	2025 S&DCs	WATERTOWN NY SDC	11	14	15	33	24	57	39,348	67,658	6,716	9/6/2025
VIRGINIA	ATLANTIC	2025 S&DCs	WOODBIDGE VA SDC	2	3	6	89	14	103	68,722	185,419	10,879	9/6/2025
ACTIVATION PERIOD TOTALS			12	26	47	79	590	543	1,133	790,665	1,691,255	104,301	
RUNNING TOTALS			136	333	504	966	8,619	5,868	14,487	10,236,375	21,064,894	1,289,666	
CALIFORNIA 1	WESTPAC	CRDO S&DC MIP	SUNNYVALE CA S&DC	0	0	3	98	0	98	57,055	129,254	6,312	11/1/2025
CALIFORNIA 2	WESTPAC	CRDO S&DC MIP	HAYWARD CA S&DC	0	0	4	116	0	116	72,798	192,216	9,138	11/1/2025
CALIFORNIA 2	WESTPAC	CRDO S&DC MIP	WALNUT CREEK CA S&DC	0	0	4	91	0	91	50,540	89,906	6,683	11/1/2025
CONNECTICUT	ATLANTIC	CRDO S&DC MIP	STAMFORD CT S&DC	0	0	6	102	0	102	41,162	94,343	8,238	11/1/2025
DE-PA 2	ATLANTIC	CRDO S&DC MIP	READING PA S&DC	0	0	5	84	0	84	48,600	107,892	5,463	11/1/2025
ILLINOIS 2	CENTRAL	CRDO S&DC MIP	AURORA IL S&DC	0	0	4	124	0	124	67,427	189,931	7,974	11/1/2025
MARYLAND	ATLANTIC	CRDO S&DC MIP	COLUMBIA MD S&DC	0	0	3	83	0	83	48,095	101,603	6,361	11/1/2025
CALIFORNIA 4	WESTPAC	CRDO S&DC MIP	NEWPORT BEACH CA S&DC	0	0	6	98	0	98	54,765	86,802	8,178	11/1/2025
CALIFORNIA 5	WESTPAC	CRDO S&DC MIP	INGLEWOOD CA S&DC	0	0	5	76	0	76	50,128	134,605	4,601	11/1/2025
CALIFORNIA 5	WESTPAC	CRDO S&DC MIP	TORRANCE CA S&DC	0	0	4	123	0	123	64,750	141,999	8,355	11/1/2025
PENNSYLVANIA 1	ATLANTIC	CRDO S&DC MIP	LANCASTER PA S&DC	0	0	3	129	0	129	75,983	168,705	10,322	11/1/2025
PENNSYLVANIA 1	ATLANTIC	CRDO S&DC MIP	YORK PA WEST S&DC	0	0	5	99	0	99	65,185	143,032	8,727	11/1/2025
ACTIVATION PERIOD TOTALS			12	0	0	52	1,223	0	1,223	696,488	1,580,288	90,352	
RUNNING TOTALS (2022 - 2025)			148	333	504	1,018	9,842	5,868	15,710	10,932,863	22,645,182	1,380,018	



Postponed Spoke Insourcing

Postponed Spokes

Property Name	Zip Codes	Zip Code Count	Delivery Points	Population	Routes	Activation
OLYMPIA WA SDC						9/7/2024
MCCLEARY – MAIN OFFICE (WAVE 2)	98557	1	2,511	3,384	2	TBD
OLYMPIA – MAIN OFFICE (WAVE 2)	98502 98503 98506	3	47,835	95,830	54	TBD
RAINIER – MAIN OFFICE (WAVE 2)	98576	1	2,755	5,196	3	TBD
SEVERNA PARK MD SDC						9/7/2024
PASADENA – MAIN OFFICE (WAVE 2)	21122	1	25,711	59,664	39	TBD
WINSTON SALEM NC SDC						2/22/2025
WINSTON SALEM – WAUGHTOWN STATION (WAVE 2)	27107 27117 27127	3	40,802	89,818	55	TBD
WALDORF MD SDC						2/22/2025
ACCOKEEK – MAIN OFFICE (WAVE 2)	20607	1	5,262	10,755	8	TBD
LA PLATA – MAIN OFFICE (WAVE 2)	20646	1	10,968	22,583	17	TBD
GREENVILLE SC DOWNTOWN SDC						2/22/2025
GREENVILLE – BERE A BRANCH (WAVE 2)	29610 29611 29617	3	30,474	60,116	32	TBD
KILMER NJ SDC						6/1/2024
OLD BRIDGE (WAVE 2)	08857, 08884	2	20,437	47,856	38	9/6/2025
SOMERSET – MAIN (WAVE 2)	08873	1	24,048	54,416	40	9/6/2025
GAINESVILLE FL SDC						2/25/2023
GAINESVILLE – MAIN STREET STATION	32601, 32605, 32606, 32609, 32641	5	48,151	105,611	66	5/31/2025

SDC Upcoming Events

February 2025 Open-House Schedules



JOIN US FOR AN OPEN HOUSE

You're Invited

to the opening of the new

Sorting and Delivery Center

No RSVP Required

You're invited to the opening of the new sorting and delivery center:

- Tour the facility and see exciting enhancements
- Meet leadership and fellow team members
- Bring your family
- Enjoy light refreshments

Special instructions: Park in the employee parking lot, and proceed through the employee entrance on the south side of the building.

District	Facility Name	Event Date	Event Time
California 4	El Monte CA SDC	Thursday, February 20, 2025	6:00PM – 8:00PM
South Carolina	Greenville SC Downtown SDC	TBD	TBD
Pennsylvania 1	New Castle PA SDC	Wednesday, February 19, 2025	6:00PM – 8:00PM
ME - NH - VT	Portsmouth NH SDC	Wednesday, February 19, 2025	6:30PM – 8:30PM
Maryland	Waldorf MD SDC	Wednesday, February 19, 2025	6:00PM – 8:00PM
Wisconsin	Rothschild WI SDC	Wednesday, February 19, 2025	6:00PM – 8:00PM
North Carolina	Winston Salem NC SDC	Friday, February 21, 2025	6:00PM – 8:00PM
Tennessee	Brentwood TN SDC	Wednesday, March 12, 2025	7:00PM – 9:00PM
MA - RI	Brockton MA SDC	Thursday, March 20, 2025	6:00PM – 8:00PM
Texas 1	Denton TX SDC	Wednesday, March 19, 2025	7:00PM – 9:00PM
New Jersey	Paterson NJ SDC	Wednesday, March 19, 2025	6:30PM – 8:30PM
Pennsylvania 1	Pittsburgh PA Northside SDC	Wednesday, March 19, 2025	6:00PM – 8:00PM
Ohio 2	Washington TWP OH SDC	Thursday, February 20, 2025	6:30PM – 8:30PM
Connecticut	Wallingford CT SDC	Wednesday, February 19, 2025	6:00PM – 8:00PM
California 2	Stockton Airport CA SDC	Thursday, February 20, 2025	5:30PM – 7:30PM

April / May / June 2025 Kick-Off Meeting Schedules

Good morning Everyone,

Please accept this invitation for an in-person EAS Kick Off Meeting on Tuesday 8/20/2024.

PURPOSE: Assist the facility with transition to the S&DC.

LOCATION:



TIME: 9:00AM to 4:00PM EST

REQUIRED ATTENDEES: DSAL, Hub Postmaster, Hub Supervisors, Spoke Postmaster/Supervisors, District OIE, Continuous Improvement Coordinator, District Manager, District MOI, District Retail & Delivery Project Manager, MPOO/POOM, District Labor Relations Manager, S&DC Core Team

OPTIONAL ATTENDEES: Area Vice President, Area MOI, Area Retail & Delivery Project Manager

District	Facility Name	Meeting Date
GEORGIA	ATLANTA GA SDC	1/14/2025
KY – WV	BOWLING GREEN KY SDC	1/22/2025
OHIO 2	COLUMBUS OH WESTLAND SDC	2/12/2025
NEW JERSEY	EGG HARBOR TOWNSHIP NJ SDC	1/22/2025
NEW YORK 3	ELMIRA NY SDC	1/23/2025
FLORIDA 2	FORT MYERS FL PAGE FIELD SDC	1/24/2025
INDIANA	HAMMOND IN SDC	2/11/2025
AR – OK	JONESBORO AR SDC	1/16/2025
KY – WV	LONDON KY SDC	1/22/2025
PENNSYLVANIA 1	PITTSBURGH PA PLSNT HLS SDC	2/12/2025
MICHIGAN 2	SAGINAW MI SDC	1/7/2025
NORTH CAROLINA	CHARLOTTE NC WESTSIDE SDC	TBD

Topic	Start Time	End Time
Leadership Opening Comments	9:00 AM	9:05 AM
Opening & Introductions	9:05 AM	9:20 AM
Overview	9:20 AM	9:35 AM
SDC Site Information	9:35 AM	9:40 AM
Operational Layout/CAD Review	9:40 AM	9:50 AM
Continuous Improvement	9:50 AM	10:05 AM
Building Construction	10:05 AM	10:20 AM
IT	10:20 AM	10:25 AM
Equipment	10:25 AM	10:35 AM
Maintenance	10:35 AM	10:40 AM
Internal Variance	10:40 AM	10:50 AM
Break	10:50 AM	11:05 AM
DSS Support	11:05 AM	11:20 AM
Safety and National Preparedness	11:20 AM	11:25 AM
Processing / Logistics	11:25 AM	11:30 AM
Function 4	11:30 AM	11:40 AM
Function 2	11:40 AM	11:50 AM
Vehicle Fleet	11:50 AM	11:55 AM
Capability and Proficiency	11:55 AM	12:05 PM
Finance	12:05 PM	12:10 PM
Customer	12:10 PM	12:20 PM
Communication and Open House	12:20 PM	12:35 PM
Week of Launch	12:35 PM	12:45 PM
Post Activation GEMBA	12:45 PM	12:50 PM
Questions / Closing Comments	12:50 PM	1:00 PM

SDC MIP Kick-Off Meeting Schedules

Good morning Everyone,

Please accept this invitation for an in-person EAS Kick Off Meeting on Tuesday 8/20/2024.

PURPOSE: Assist the facility with transition to the S&DC.

LOCATION: [Redacted]

TIME: 9:00AM to 4:00PM EST

REQUIRED ATTENDEES: DSAL, Hub Postmaster, Hub Supervisors, Spoke Postmaster/Supervisors, District OIE, Continuous Improvement Coordinator, District Manager, District MOI, District Retail & Delivery Project Manager, MPOO/POOM, District Labor Relations Manager, S&DC Core Team

OPTIONAL ATTENDEES: Area Vice President, Area MOI, Area Retail & Delivery Project Manager

District	Area	Finalized Facility Name	Total Routes	S&DC Activation Date	Kick Off Meeting Date
CALIFORNIA 2	WESTPAC	SACRAMENTO CA S&DC	103	4/19/2025	2/27/2025
CALIFORNIA 1	WESTPAC	SAN MATEO CA S&DC	107	7/26/2025	2/14/2025
CALIFORNIA 2	WESTPAC	BERKELEY CA S&DC	91	7/26/2025	2/14/2025
CALIFORNIA 2	WESTPAC	LIVERMORE CA S&DC	80	7/26/2025	2/14/2025
CALIFORNIA 3	WESTPAC	BURBANK CA S&DC	102	4/19/2025	2/13/2025
CALIFORNIA 4	WESTPAC	SANTA ANA CA NORTH GRAND S&DC	77	4/19/2025	2/13/2025
CALIFORNIA 3	WESTPAC	VAN NUYS CA S&DC	84	7/26/2025	2/13/2025
CALIFORNIA 4	WESTPAC	LA PUENTE CA S&DC	88	7/26/2025	2/13/2025
CALIFORNIA 5	WESTPAC	REDONDO BEACH CA S&DC	87	7/26/2025	2/13/2025
CALIFORNIA 5	WESTPAC	WHITTIER CA S&DC	85	7/26/2025	2/13/2025
MICHIGAN 1	CENTRAL	SOUTHFIELD MI S&DC	110	7/26/2025	2/6/2025
MICHIGAN 1	CENTRAL	STERLING HEIGHTS MI S&DC	100	7/26/2025	2/6/2025
AZ-NM	WESTPAC	SURPRISE AZ S&DC	77	4/19/2025	2/6/2025
NV-UT	WESTPAC	HENDERSON NV VALLE VERDE S&DC	79	4/19/2025	2/5/2025
ILLINOIS 2	CENTRAL	BLOOMINGTON IL S&DC	100	7/26/2025	3/12/2025
CO-WY	WESTPAC	FORT COLLINS CO S&DC	82	7/26/2025	3/19/2025
WASHINGTON	WESTPAC	VANCOUVER WA S&DC	84	7/26/2025	4/3/2025
CALIFORNIA 1	WESTPAC	SUNNYVALE CA S&DC	98	11/1/2025	2/14/2025
CALIFORNIA 2	WESTPAC	HAYWARD CA S&DC	116	11/1/2025	2/14/2025
CALIFORNIA 2	WESTPAC	WALNUT CREEK CA S&DC	91	11/1/2025	2/14/2025
CONNECTICUT	ATLANTIC	STAMFORD CT S&DC	102	11/1/2025	TBD
DE-PA 2	ATLANTIC	READING PA S&DC	84	11/1/2025	TBD
ILLINOIS 2	CENTRAL	AURORA IL S&DC	124	11/1/2025	TBD
MARYLAND	ATLANTIC	COLUMBIA MD S&DC	83	11/1/2025	TBD
CALIFORNIA 4	WESTPAC	NEWPORT BEACH CA S&DC	98	11/1/2025	2/13/2025
CALIFORNIA 5	WESTPAC	INGLEWOOD CA S&DC	76	11/1/2025	2/13/2025
CALIFORNIA 5	WESTPAC	TORRANCE CA S&DC	123	11/1/2025	2/13/2025
PENNSYLVANIA 1	ATLANTIC	LANCASTER PA S&DC	129	11/1/2025	TBD
PENNSYLVANIA 1	ATLANTIC	YORK PA WEST S&DC	99	11/1/2025	TBD

Topic	Start Time	End Time
Leadership Opening Comments	9:00 AM	9:05 AM
Opening & Introductions	9:05 AM	9:20 AM
Overview	9:20 AM	9:35 AM
SDC Site Information	9:35 AM	9:40 AM
Operational Layout/CAD Review	9:40 AM	9:50 AM
Continuous Improvement	9:50 AM	10:05 AM
Building Construction	10:05 AM	10:20 AM
IT	10:20 AM	10:25 AM
Equipment	10:25 AM	10:35 AM
Maintenance	10:35 AM	10:40 AM
Internal Variance	10:40 AM	10:50 AM
Break	10:50 AM	11:05 AM
DSS Support	11:05 AM	11:20 AM
Safety and National Preparedness	11:20 AM	11:25 AM
Processing / Logistics	11:25 AM	11:30 AM
Function 4	11:30 AM	11:40 AM
Function 2	11:40 AM	11:50 AM
Vehicle Fleet	11:50 AM	11:55 AM
Capability and Proficiency	11:55 AM	12:05 PM
Finance	12:05 PM	12:10 PM
Customer	12:10 PM	12:20 PM
Communication and Open House	12:20 PM	12:35 PM
Week of Launch	12:35 PM	12:45 PM
Post Activation GEMBA	12:45 PM	12:50 PM
Questions / Closing Comments	12:50 PM	1:00 PM

Thank You / Questions